

May 13, 2022

Company name Dream Incubator Inc.

Representative Representative Director and CEO

Tetsuro Harada (TSE Prime: 4310)

Point of Contact Corporate Officer

Toshihiro Uemura (TEL (81)-3-5532-3200)

Notice of Personnel Changes of Officers

Dream Incubator Inc. (the "Company") hereby announces that it informally decided at its Board of Directors' meeting on May 13, 2022 on the following executive appointments. The matter will be formally decided at the 22nd Annual General Meeting of Shareholders scheduled for June 17, 2022, and a subsequent meeting of the Board of Directors.

1. Candidates for Directors (excluding Directors who are Audit and Supervisory Committee members)

Name	Current position	Type of election
Tetsuro Harada	Representative Director & CEO (Chairman of the Board of Directors)	Reelection
Takayuki Miyake	Representative Director, President & COO	Reelection
Kyohei Hosono	Director, Vice President & COO	Reelection
Tsutomu Fujita	nu Fujita Director (Outside)	

2. Candidates for Directors who are Audit and Supervisory Committee members

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Name	Current position	Type of election
Soichiro Uno	Director, Audit and Supervisory Committee member (Outside)	Reelection
Sakon Uda	_	New election

3. Candidate for Substitute Director who is an Audit and Supervisory Committee member

Name	Current position	Type of election
Hideka Morimoto	Substitute Director, Audit and Supervisory Committee member (Outside)	Reelection

4. Directors scheduled to retire

Tadashi Naka Director, Audit and Supervisory Committee member (Outside)

Akinori Uchida Director, Audit and Supervisory Committee member (Outside)

Reference

Biography of newly appointed director

Sakon Uda

Date of birth: May 22, 1955 (age 66)

Career

Apr. 1981 Joined Nippon Kokan K.K. (now JFE Holdings, Inc.)

Jul. 1989 Joined McKinsey & Company

Dec. 1995 Principal (Partner)

Feb. 2006 Executive Officer, Japan Post Holdings Co., Ltd.

Senior Managing Executive Officer, Japan Post Holdings Co., Ltd. First Executive Officer, Japan Post Service Co., Ltd. (now Japan Post Holdings Co., Ltd.) Oct. 2007

May 2010 Professor, Business Breakthrough University (current position)

Jul. 2010 Executive Officer, Chief Operating Officer (COO), The Tokyo Star Bank,

Limited

Jun. 2011 Outside Director, EBARA Corporation

Dec. 2011 Managing Director of Investigation, Fukushima Nuclear Accident

Independent Investigation Commission
Counselor, Nuclear Damage Compensation Facilitation Corporation Nov. 2012

(now Nuclear Damage Compensation and Decommissioning Facilitation

Dean, Faculty of Business Administration, Professor, Business Apr. 2014

Breakthrough University (current position)

Jun. 2014 Director, Business Breakthrough, Inc. (current position)

Apr. 2015 Director, Academic Panel Member, Public Utility Fund Japan-North

America Medical Exchange Foundation

Apr. 2016 Vice President, Business Breakthrough University (current position)

Sep. 2016 Special Advisor, Tokyo Metropolitan Government Political Reform

H'eadquarters

Jul. 2017 Executive Director, Public Utility Fund Japan-North America Medical

Exchange Foundation

Nov. 2017 Member, Tokyo Metropolitan Government Urban Planning Council

Committee (current position)

Mar. 2019 Outside Director and Chairman of the Board of Directors, EBARA

Corporation

Jun. 2021 Director, The CC Innovation, Ltd. (current position)

Expected management structure after the 22nd Annual General Meeting of Shareholders to be held on June 17, 2022

Name	Position	
Tetsuro Harada	Representative Director & CEO (Chairman of the Board of Directors)	
Takayuki Miyake	Representative Director, President & COO	
Kyohei Hosono	Director, Vice President & COO	
Tsutomu Fujita	Director (Outside)	
Yuriya Komatsu	Director, Audit and Supervisory Committee member (Outside)	
Soichiro Uno	Director, Audit and Supervisory Committee member (Outside)	
Sakon Uda	Director, Audit and Supervisory Committee member (Outside)	