Q1 FY03/2020 Supplementary Materials for Consolidated Financial Results

July 30,2019
Dream Incubator Inc.
(Stock Code: 4310)



- 1. Q1 FY03/2020 Financial Results Summary
- 2. Net Asset Value (NAV)

Q1 FY03/2019 Consolidated P&L

(Before Insurance Item Adjustments)

(JPYbn)			YoY change	
	Q1 FY03/2019	Q1 FY03/2020	Amount	Percentage
Sales	5.43	5.21	-0.21	-4.0%
Gross profit	2.38	2.39	+0.00	+0.2%
Operating profit	0.20	-0.10	-0.30	_
Recurring profit	0.27	-0.10	-0.38	_
Net income attributable to parent company shareholders	0.43	-0.01	-0.45	_

Adjusted Insurance Accounting Items and Amounts

(JPYbn)	Q1 FY03/2019	Q1 FY03/2020	_
Unadjusted gross profit (consolidated)	2.38	2.39	
 Adjustment related to ordinary underwriting reserves* 	-0.02	+0.07	
 Catastrophe reserve provision** 	+0.11	+0.13	
Total adjustments	+0.09	+0.20	
Adjusted gross profit (consolidated)	2.47	2.60	

^{*} Adjustment to revise the ordinary underwriting reserve calculation from the initial year balance method to the unearned premium method

^{**} Excludes the impact of transferred provision amount (negative if reversed)

FY03/2019 Consolidated P&L

(After Insurance Item Adjustments)

(JPYbn)			YoY change	
	Q1 FY03/2019	Q1 FY03/2020	Amount	Percentage
Sales	5.43	5.21	-0.21	-4.0%
Gross profit	2.47	2.60	+0.12	+4.9%
Operating profit	0.29	0.10	-0.19	-65.1%
Recurring profit	0.36	0.10	-0.26	-72.3%
Net income attributable to parent company shareholders	0.16	0.06	-0.09	-58.7%

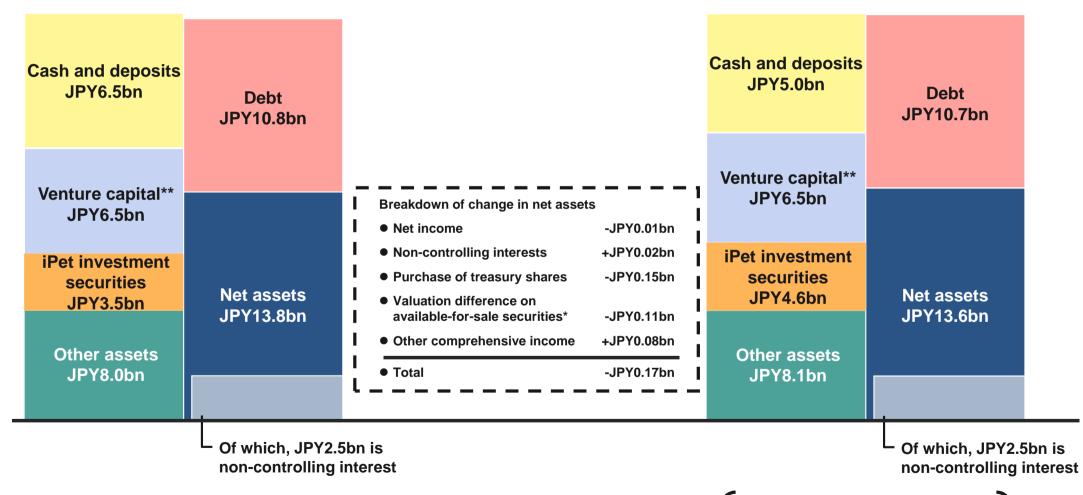
FY03/2019 P&L by Business Field

(JPYbn)		Q1 FY03/2019	Q1 FY03/2020	YoY change
Ca	nture apital gment	SalesRecurring profit	1.47 0.29	0.25 0.05	-82.9% -81.9%
Se	essional rvices gment	SalesRecurring profit	0.51 -0.12	0.57 -0.11	+12.1% -
Business nvestment	Insurance segment	SalesRecurring profit*	3.44 0.19	4.19 0.19	+21.9% +1.0%
Busi	Other segment (WSL)	SalesRecurring profit		0.19 -0.03	-

Note: Recurring profit: Segment profit - HQ cost ± Non-operating profit and loss * Factors in consolidated goodwill amortization; adjusted for accounting items

Q1 FY03/2020 Consolidated Balance Sheet

March 31, 2019 (Total assets: JPY24.7bn) June 30, 2019 (Total assets: JPY24.3bn)



* Impact of exchange rate fluctuations on available-for-sale securities denominated in foreign currencies, etc.

** Includes post-IPO

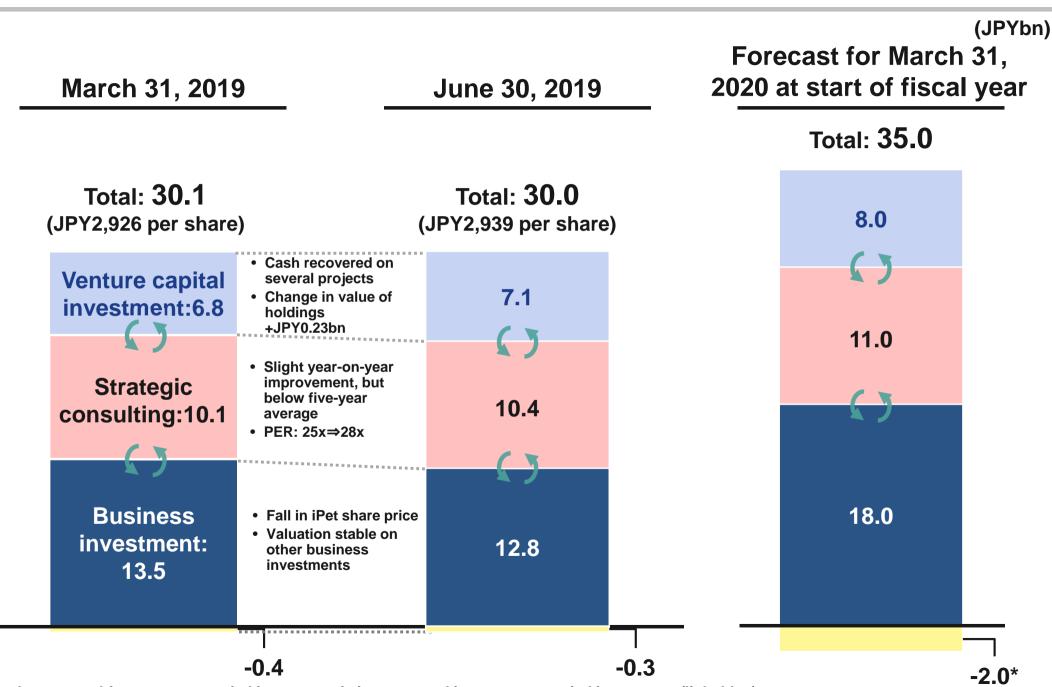
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Off-balance-sheet assets:

Approx. JPY8.0bn (iPet unrealized gains)

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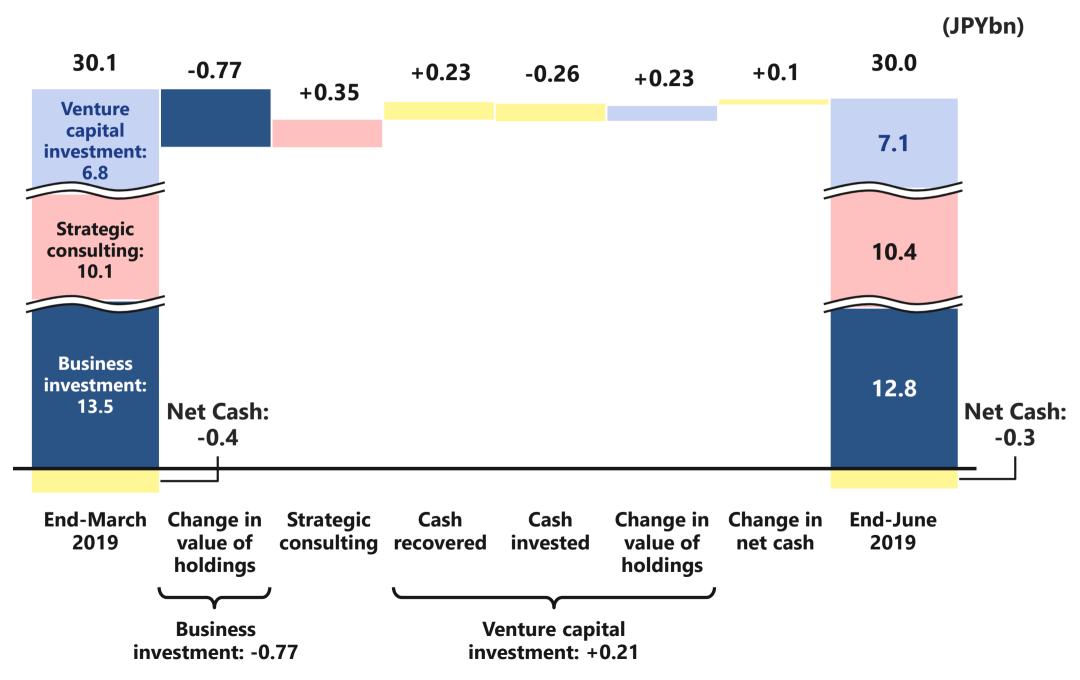
NAV in FY03/2020



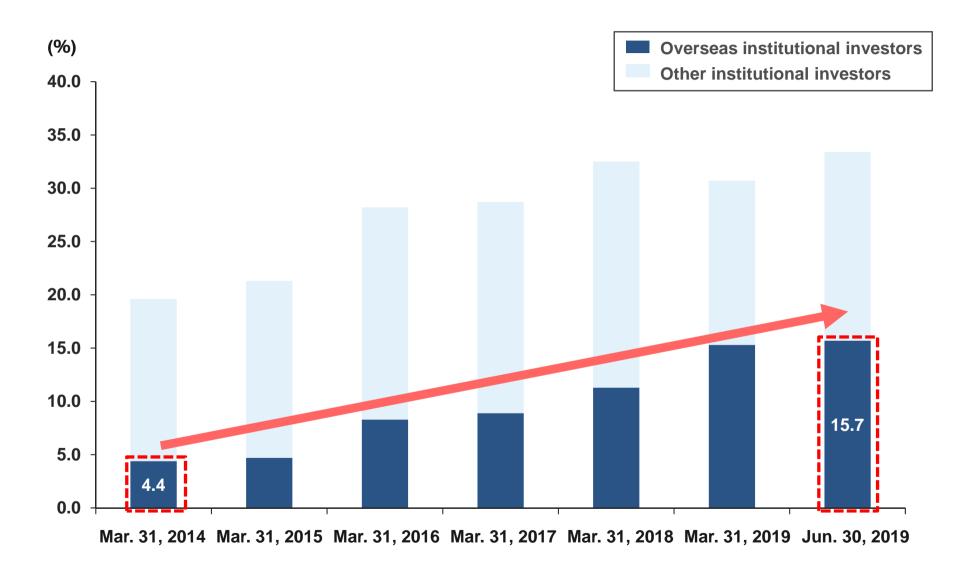
Cash recovered from venture capital investment is incorporated into venture capital investment (light blue).

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Breakdown of Changes in NAV



Percentage of Institutional Investors (Based on Number of Shares)



Method of Calculating NAV for Each Business



Assessing corporate value with the incremental approach

- Venture capital investment and business investment:
 - Listed companies
 - Market capitalization at fiscal year-end x DI's holdings
 - Unlisted companies
 - Book value of investment at fiscal year-end ± mark-to-market valuation difference (Recent financing prices and third-party transaction prices)
 - When these prices are unavailable, book value is used without revaluation
 - Going forward, we plan to improve the level of precision in valuation.
- Strategic consulting:
 - Five-year average of profit after taxes x Peer company PER*

Disclaimer

These materials contain forward-looking statements pertaining to forecasts and future strategies, which are based on information available to the Company at the time the materials were prepared. These statements are not guarantees that targets and forecasts will be reached, nor an assurance of future operating results. Future performance may vary substantially due to changes in the operating environment, downturns in performance at investee companies, share price fluctuations in the markets for financial products, and other factors.

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The Business Producing Company