Translation

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### Summary of Consolidated Financial Results for the Six Months Ended September 30, 2019 (Based on Japanese GAAP)

November 1, 2019

Company name:	Dream Incubator Inc.			
Stock exchange listing:	Tokyo			
Stock code:	4310 URL https://www.dreamincub	pator.co.jp		
Representative:	President and Representative Director	Takayoshi Yamakawa		
Inquiries:	Corporate Administration Group	Toshihiro Uemura	TEL	03-5532-3200
	Leader	Toshihito Oemura	TEL	05-5552-5200
Scheduled date to file Quarterly Securities Report:		November 8, 2019		
Scheduled date to commence dividend payments:		-		
Preparation of supplementary material on quarterly financial results:		Yes		
Holding of quarterly financial results meeting:		Yes		

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the six months ended September 30, 2019 (from April 1, 2019 to September 30, 2019) (1) Consolidated operating results (cumulative) Percentages indicate vear-on-vear changes

(1) Consondated operating results (culture	rereentug		ate year-on-year e	nunges				
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2019	10,614	8.6	(99)	-	(147)	-	(144)	-
Six months ended September 30, 2018	9,774	32.0	62	(83.4)	223	(46.1)	411	324.6

	Earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended September 30, 2019	(14.78)	-
Six months ended September 30, 2018	42.04	40.17

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of September 30, 2019	25,148	13,675	43.0
As of March 31, 2019	24,705	13,855	45.5

### 2. Cash dividends

		Annual dividends per share					
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total		
	Yen	Yen	Yen	Yen	Yen		
Year ended March 31, 2019	0.00	0.00	0.00	0.00	_		
Year ending March 31, 2020	0.00	0.00					
Year ending March 31, 2020 (Forecast)			0.00	_	_		

3. Notes				
<ol> <li>Changes in significant subsidiaries during the (changes in specified subsidiaries resulting in</li> </ol>	Yes			
(2) Application of special accounting methods for	No			
(3) Changes in accounting policies, changes in a	ccounting estimates, and r	estatement of prior period finance	cial statements	
Changes in accounting policies due to revis	ions to accounting standar	ds and other regulations:	No	
Changes in accounting policies due to other	reasons:		No	
Changes in accounting estimates:			No	
Restatement of prior period financial staten	nents:		No	
(4) Number of issued shares (common shares)				
Total number of issued shares at the end of	the period (including treas	sury shares)		
As of September 30, 2019	1	10,350,300 shares		
Number of treasury shares at the end of the	period			
As of September 30, 2019	640,900 shares	As of March 31, 2019	I	502,761 shares
Average number of shares during the period	d (cumulative from the beg	ginning of the fiscal year)		

	1			
Six months ended September 30, 2019	<u>.</u>	9,795,886 shares	Six months ended September 30, 2018	9,790,242 shares

# Quarterly consolidated financial statements Consolidated balance sheets

		(Millions of yen)
	As of March 31, 2019	As of September 30, 2019
Assets		
Current assets		
Cash and deposits	6,559	3,676
Notes and accounts receivable - trade	2,695	2,579
Money held in trust	_	1,020
Operational investment securities	5,789	6,055
Allowance for investment loss	(93)	(150
Inventories	29	45
Accounts receivable - other	220	54
Income taxes receivable	276	1
Other	452	552
Allowance for doubtful accounts	(3)	(8
Total current assets	15,926	13,827
Non-current assets		
Property, plant and equipment	341	512
Intangible assets		
Goodwill	566	485
Software in progress	1,252	1,680
Other	221	214
Total intangible assets	2,041	2,380
Investments and other assets		
Investment securities	4,473	6,348
Long-term loans receivable	144	143
Deferred tax assets	1,131	1,342
Other	683	630
Allowance for doubtful accounts	(36)	(36
Total investments and other assets	6,396	8,428
Total non-current assets	8,779	11,321
Total assets	24,705	25,148

		(Millions of yen)
	As of March 31, 2019	As of September 30, 2019
Liabilities		
Current liabilities		
Notes and accounts payable - trade	131	112
Short-term borrowings	400	800
Current portion of long-term borrowings	289	286
Lease obligations	8	8
Accounts payable - other	599	367
Reserve for insurance policy liabilities	7,019	7,954
Outstanding claims	963	1,194
Policy reserve	6,056	6,760
Income taxes payable	398	238
Provision for shareholder benefit program	18	
Provision for bonuses	126	144
Provision for bonuses for directors (and other officers)	30	-
Other	480	38:
Total current liabilities	9,502	10,30
Non-current liabilities		
Long-term borrowings	998	85:
Lease obligations	20	10
Deferred tax liabilities	53	4:
Provision for share-based remuneration	267	237
Other	7	1
Total non-current liabilities	1,347	1,160
Total liabilities	10,850	11,473
Net assets		,
Shareholders' equity		
Share capital	4,964	4,970
Capital surplus	4,411	4,410
Retained earnings	3,275	3,132
Treasury shares	(882)	(1,078
Total shareholders' equity	11,768	11,44
Accumulated other comprehensive income	,	,
Valuation difference on available-for-sale securities	(422)	(519
Foreign currency translation adjustment	(105)	(109
Total accumulated other comprehensive income	(528)	(628
Share acquisition rights	49	41
Non-controlling interests	2,564	2,814
Total net assets	13,855	13,675
Total liabilities and net assets	24,705	25,148
iotal naomiles and net assets	24,703	23,140

## Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

## Consolidated statements of income (cumulative)

		(Millions of yen)
	Six months ended	Six months ended
	September 30, 2018	September 30, 2019
Net sales	9,774	10,614
Cost of sales	5,306	5,774
Gross profit	4,467	4,839
Selling, general and administrative expenses	4,405	4,939
Operating profit (loss)	62	(99)
Non-operating income		
Interest income	7	10
Dividend income	25	57
Gain on investments in money held in trust	_	20
Gain on sales of investment securities	100	_
Foreign exchange gains	2	-
Other	30	7
Total non-operating income	167	95
Non-operating expenses		
Interest expenses	1	4
Compensation expenses	1	-
Loss on sales of investment securities	_	102
Foreign exchange losses	_	12
Price change reserve provision	1	3
Other	1	21
Total non-operating expenses	5	144
Ordinary profit (loss)	223	(147)
Extraordinary income		
Gain on reversal of share acquisition rights	0	-
Gain on liquidation of business		13
Total extraordinary income	0	13
Profit (loss) before income taxes	223	(133)
Income taxes - current	136	186
Income taxes - deferred	(543)	(235)
Total income taxes	(406)	(49)
Profit (loss)	630	(84)
Profit attributable to non-controlling interests	218	59
Profit (loss) attributable to owners of parent	411	(144)
		()

	(Millions of yen)
Six months ended	Six months ended
September 30, 2018	September 30, 2019
630	(84)
3	(94)
14	(3)
17	(97)
648	(182)
431	(245)
216	62
	September 30, 2018           630           3           14           17           648           431

### Consolidated statements of cash flows

		(Millions of yen)
	Six months ended September 30, 2018	Six months ended September 30, 2019
Cash flows from operating activities		
Profit (loss) before income taxes	223	(133
Depreciation	44	78
Amortization of goodwill	56	81
Gain on liquidation of business	-	(13
Increase (decrease) in outstanding claims	109	231
Increase (decrease) in policy reserve	552	703
Increase (decrease) in allowance for investment loss	(489)	56
Increase (decrease) in allowance for doubtful accounts	(26)	4
Increase (decrease) in provision for bonuses	14	18
Increase (decrease) in provision for bonuses for directors (and	15	(2)
other officers)	15	(30
Increase (decrease) in provision for share-based remuneration	17	(29
Increase (decrease) in provision for shareholder benefit		(11
program	—	(11
Foreign exchange losses (gains)	(3)	10
Loss (gain) on sales of investment securities	(100)	102
Decrease (increase) in investment securities for sale	1,255	(40:
Decrease (increase) in trade receivables	387	11:
Decrease (increase) in accounts receivable - other	37	(*
Increase (decrease) in accounts payable - other	(234)	(4:
Other, net	(190)	(154
Subtotal	1,668	574
Interest and dividends received	31	50
Interest paid	(3)	(4
Income taxes refund	1	272
Income taxes paid	(503)	(363
Net cash provided by (used in) operating activities	1,195	534
Cash flows from investing activities	,	
Payments into time deposits	(1,114)	(492
Proceeds from withdrawal of time deposits	1,491	1,362
Purchase of property, plant and equipment	(35)	(214
Purchase of intangible assets	(301)	(47)
Net decrease (increase) in investment securities	(1,404)	(1,900
Investments in money held in trust	(1,101)	(1,000
Payments of leasehold and guarantee deposits	(53)	(1,00)
Loan advances	(9)	(9
Purchase of shares of subsidiaries resulting in change in scope	())	(-
of consolidation	(353)	-
Proceeds from liquidation of businesses		24
Other, net	60	45
—		
Net cash provided by (used in) investing activities	(1,719)	(2,6

		(Millions of yen)	
	Six months ended	Six months ended	
	September 30, 2018	September 30, 2019	
Cash flows from financing activities			
Proceeds from issuance of shares	3	16	
Net increase (decrease) in short-term borrowings	-	400	
Proceeds from long-term borrowings	1,040	-	
Repayments of long-term borrowings	(50)	(145)	
Dividends paid	(262)	(0)	
Proceeds from share issuance to non-controlling shareholders	1,485	24	
Contributions from non-controlling interests in consolidated	125	155	
investment funds			
Purchase of treasury shares	_	(299)	
Other, net	(4)	(4)	
Net cash provided by (used in) financing activities	2,337	145	
Effect of exchange rate change on cash and cash equivalents	9	(15)	
Net increase (decrease) in cash and cash equivalents	1,822	(2,008)	
– Cash and cash equivalents at beginning of period	4,616	5,512	
Cash and cash equivalents at end of period	6,438	3,503	